

# An Analysis of Deliveroo's Operation Strategy and Food Takeaway Industry

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## ABSTRACT

The present study analyses and evaluates the operation strategy and current development status of Deliveroo by using Porter's Five Forces, Industrial Life Circle, SWOT Model, Value Chain, quantitative comparison, marketing and financial analysis to get the risks and future prospects. Although Deliveroo's financial situation is not very good, and it faces risks such as high network dependence, many competitors and legal restrictions, it is entering a stage of rapid development through continuous investment and occupation of the market and may gradually catch up with and surpass some old takeaway enterprises in the future. Additionally, the analysis provides references and inspiration for other food takeaways and Internet enterprises.

**Keywords:** Food takeaway industry, Deliveroo, Strategy, Risks, Prospects.

## 1. INTRODUCTION

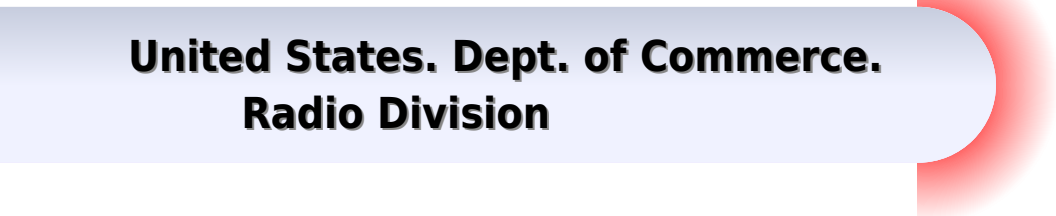
The food delivery industry, a major component of the food service industry, has flourished in recent years and has experienced a breakthrough from restaurants delivering in person to the emergence of specialised delivery companies, and from the beginning when consumers were unable to know the process to now when consumers can monitor the delivery location in real time. Recently, advances in technology, particularly cloud computing and big data, have created the premise for the transformation and upgrading of the takeaway industry. Coupled with the fact that millennials have become the mainstay of consumption, they are much more receptive to new things and the accelerated pace of life has forced them to seek out conveniently available food compared to other age groups. This has created a demand for a booming takeaway industry. Impacted by the outbreak of COVID-19 in 2019, most governments have successively taken lockdown, making dine-in food impossible for restaurants and forcing people to opt for ordering food on their mobile phones and having it delivered to their homes. This has provided an opportunity for the takeaway industry to explode. The growing public demand for home delivery and fast food will drive the

growth of the delivery and takeaway food market over the forecast period. According to a study by Statista the online food delivery business generated US\$4,869 million in revenue in the UK [1]. With the business set to grow by 8.3% by the end of 2023, there is no doubt that the takeaway industry is growing unstoppably.

Deliveroo was founded in 2013 by Will Shu and Greg Orlowski in London with the original concept of delivery quality [2]. On March 31, 2021, Deliveroo was listed on London Stock Exchange, becoming the largest technology stock listed, which is of great significance to UK after Brexit. Deliveroo has many characteristics that should be paid attention to and studied. Firstly, Deliveroo is one of the benchmarks in the UK food takeaway industry, and it was also rated as one of the Top 10 takeaway companies by BizVibe in 2020 [3]. Deliveroo is representative for the UK food takeaway industry. Secondly, Deliveroo is a young company, which is still in the growth period of its own development. Studying its development track is of reference significance for the whole takeaway industry. Thirdly, although Deliveroo is a takeaway enterprise, it also has the attribute of an Internet enterprise. For example, in the early stage, it will continue to invest funds to obtain more users and occupy a larger market. The research on Deliveroo also has

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## **Table of Contents Soldier X Operation Takeaway**

1. Understanding the eBook Soldier X Operation Takeaway
  - The Rise of Digital Reading Soldier X Operation Takeaway
  - Advantages of eBooks Over Traditional Books
2. Identifying Soldier X Operation Takeaway
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Soldier X Operation Takeaway
  - User-Friendly Interface
4. Exploring eBook Recommendations from Soldier X Operation Takeaway
  - Personalized Recommendations
  - Soldier X Operation Takeaway User Reviews and Ratings
  - Soldier X Operation Takeaway and Bestseller Lists
5. Accessing Soldier X Operation Takeaway Free and Paid eBooks
  - Soldier X Operation Takeaway Public Domain eBooks
  - Soldier X Operation Takeaway eBook Subscription Services
  - Soldier X Operation Takeaway Budget-Friendly Options

6. Navigating Soldier X Operation Takeaway eBook Formats
  - ePub, PDF, MOBI, and More
  - Soldier X Operation Takeaway Compatibility with Devices
  - Soldier X Operation Takeaway Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Soldier X Operation Takeaway
  - Highlighting and Note-Taking Soldier X Operation Takeaway
  - Interactive Elements Soldier X Operation Takeaway
8. Staying Engaged with Soldier X Operation Takeaway
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Soldier X Operation Takeaway
9. Balancing eBooks and Physical Books Soldier X Operation Takeaway
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Soldier X Operation Takeaway
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Soldier X Operation Takeaway
  - Setting Reading Goals Soldier X Operation Takeaway
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Soldier X Operation Takeaway
  - Fact-Checking eBook Content of Soldier X Operation Takeaway
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
  - Integration of Multimedia Elements

- Interactive and Gamified eBooks

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web aurpta2005 service and repair chainsaw cutting systems what evidence can you provide to prove your understanding of each of the following criteria prepare for service

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web this unit applies to individuals who undertake servicing and repair of chainsaw cutting systems in the outdoor power equipment industry chainsaw cutting systems may be