

... order to pick up nine-tenths of the cases, we must have to adopt such a low cut-off that we are liable to misdiagnose a lot of normal individuals as neurotics. The same situation occurs in many other selectors hope to reduce the number of failures, they do so only at the cost of accepting a large number of potentially successful students (cf. Figure 1). It should be noted that all the above criticisms of the validity of our test or procedure are in the range. In practice, however, tests often are used with criteria, so that they work better, it is true. Ratios and cut-off points than at others. While some form of non-parametric statistics that check the value of the test, it does not do away with checking the value of the test, it does not do away with that this value depends greatly on the nature of the population studied (cf. Figure 2). Another statistical condition of the above criticism is preting aptitude and achievement test scores. The generality of the population studied (cf. Figure 3) has implications in the personality field have been pointed out because we seldom have very definite information of range on personality variables and their relation expect lower reliabilities, validities and generalizability of neurotics than in an unselected sample. College-student Subjects than in the population of the general mental and differential validities. Cronbach and Gleser pointed out that in many decision situations, considering only the validity of a test is not sufficient. Certain information is often very useful in making decisions such as age, education, social class, previous experience, and these items by themselves can be

3	15
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THE CONCEPT OF VALIDITY

making good predictions. Any additional specialized technique should therefore make contributions over and above this information and this implies that the non-overlap of the technique with previous information is as important as, or more important than, its own correlation with the criterion. Thus an intelligence test may show better correlations than Rorschach or interview judgments with vocational suitability. Yet the intelligence test may merely cover much the same ground as the level of education achieved, whereas the Rorschach or the interview may throw light on quite independent qualities and therefore be more useful, provided it is not overweighted in the prediction equation. (We have already touched on this point in connection with the Stereotype and Differential Accuracy of personality judgments.) This is particularly likely to happen in situations involving differential prediction, i.e. distinguishing candidates suitable for one type of work from those suitable for another, or in differential diagnosis of patients. Here the value of a selection instrument is the highest of its correlation with the other: and its independence from other predictors is crucial. Thus interests tests are generally more useful than ability tests in predicting relative success at different university courses, although their correlations with good grades may be low. For interest in science is likely to be negatively correlated with interest in Arts, and to correlate more strongly with science than with Arts grades. Whereas achievements in the two types of course, and aptitude tests for such courses, are all likely to show substantial positive correlations. Again, then, we might expect the clinical interviewer or projective tester, who can judge complex patterns of personality characteristics, to be at an advantage over the psychometric with his limited battery of objective predictors. However, this is offset, as we have seen, by the rarity of particular patterns and, of course, by the distortions arising from his 'built-in' personality biases, stereotypes and halo.

Sequential and adaptive treatments. Cronbach and Gleser too are responsible for demonstrating that the worth of tests or other procedures depends on the way their results are applied. In general the traditional irreversible or once-for-all selection is better avoided, since it is more efficient to narrow down a decision progressively or sequentially. This is already common practice in educational placement and elsewhere. Thus students take a variety

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