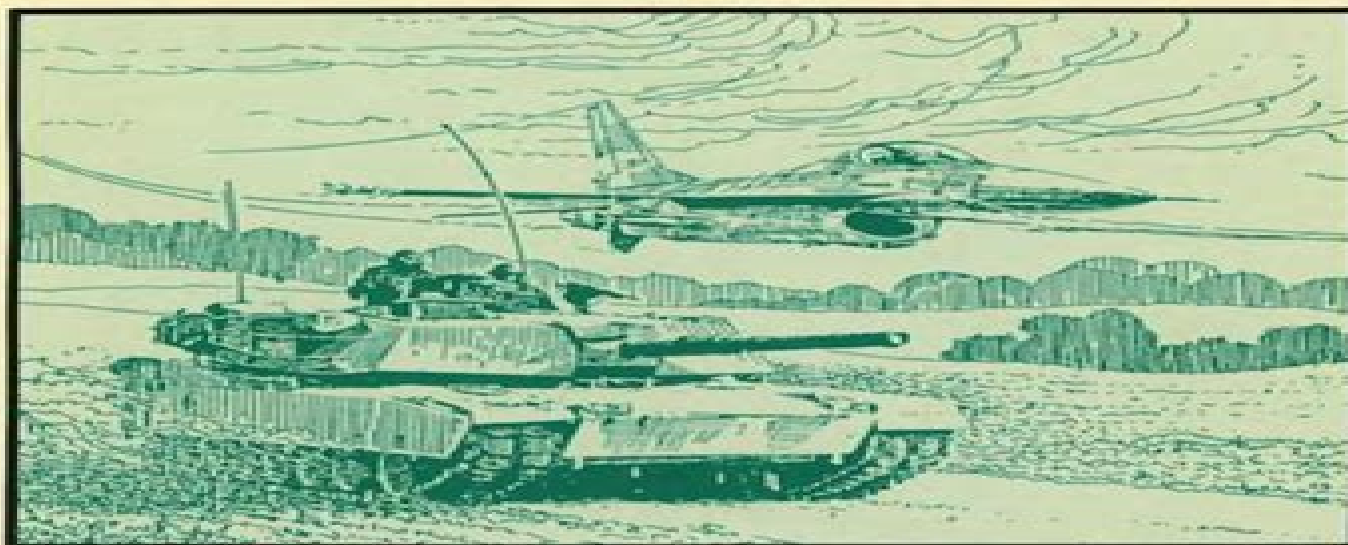


The 31 Initiatives

Richard G. Davis



Office of Air Force History

The 31 Initiatives A Study In Air Force Army Cooperation

David E. Johnson



The 31 Initiatives A Study In Air Force Army Cooperation:

The 31 Initiatives Richard G. Davis,1987 This monograph analyzes US military air power US Army relations form 1907 to the present It emphasizes one aspect of those relations how air forces intended for the tactical support of ground forces can best be controlled and integrated into the overall ground battle After a review of changing air ground relationships from 1907 to 1982 this work examines the 31 Initiatives the most recent US Army US Air Force agreement on developing joint combat forces and battlefield cooperation It also discusses the process behind the formulation of the 31 Initiatives and discusses how that process provides one example of the introduction of innovation or change into a military organization In addition this work details the immediate and longer term response of the two services to the Initiatives The importance of this monograph is twofold It supplies a case study of innovation and more significantly it places the 31 Initiatives in their place as the far reaching and comprehensive end product of a decade of Air Force Army cooperation *The 31 Initiatives* Richard G. Davis,2002-02-01 For the past eighty years the U S military establishment has worked to integrate air power into its doctrine strategy force structure and tactics in order to maximize the nations security This study by Dr Richard Davis prepared for the Office of Air Force History highlights one aspect of this process that of providing the most potent mix of army and air forces to prosecute ground warfare The 31 Initiatives Office of Air Force History,U.s. Air Force,2015-01-27 For the past eighty years the US military establishment has worked to integrate air power into its doctrine strategy force structure and tactics in order to maximize the nation s security This study by Dr Richard Davis highlights one aspect of this process that of providing the most potent mix of army and air forces to prosecute ground warfare It also illustrates the impediments to joint action created by the services separate organizations and distinctive doctrine In addition this monograph suggests that changes to improve interservice cooperation are often either forced by combat or imposed from the top down by the highest levels of the service or defense hierarchies In World War II Korea and Vietnam the services developed weapons and systems that brought air power to bear on the battlefield in a relatively quick and overwhelmingly powerful manner Without the impetus of war however the services seem often to fall back on their broader agenda of preparation for future war In the case of the 1980s intervention by the Chiefs of the Air Force and Army Staffs forced increased cooperation for battlefield synchronization and integration In this instance the two Chiefs recognized the need and acted Generals Gabriel and Wickham aided by their deputies for plans and operations Lieutenant Generals John T Chain Jr and Fred K Mahaffey set up a small ad hoc group bypassing their own services formal staff structure to fabricate a new method of mutual force development including cross service budgeting and programming procedures The Chiefs adopted the group s recommendations as the foundation of a continuing joint force development process The 31 Initiatives United States United States Air Forces,2015-07-08 The importance of this monograph is twofold It supplies a case study of innovation and more significantly it places the 31 Initiatives in their place as the farreaching and comprehensive end product

of a decade of Air Force Army cooperation Because of the 31 Initiatives positive impact on joint Air Force Army battlefield capability and their visibility as an example of biservice harmony this study should be of value to professional military educators staff officers wishing to learn more about specific initiatives and their context and finally to future Air Force leaders concerned about change within the service and about the background of biservice relationships

Interservice Rivalry and Airpower in the Vietnam War Ian Horwood, 2010 Explores the rivalry between the armed services of the U S relating to the employment of tactical airpower during the Vietnam War Not being an American Horwood is able to put a fresh perspective on this complex issue This study focuses on tactical airpower in S Vietnam between 1961 and 1968 Horwood avoids a lengthy discussion of the air war over N Vietnam focusing instead on the combat operations in the South He examines a number of issues which are relevant to the use of airpower in irregular warfare command and control of airpower the use of airpower at the tactical and the operational strategic level of war the role of helicopters and different service understandings of the proper role of airpower in a counterinsurgency

Learning Large Lessons David E. Johnson, 2007-03-30 The relative roles of U S ground and air power have shifted since the end of the Cold War At the level of major operations and campaigns the Air Force has proved capable of and committed to performing deep strike operations which the Army long had believed the Air Force could not reliably accomplish If air power can largely supplant Army systems in deep operations the implications for both joint doctrine and service capabilities would be significant To assess the shift of these roles the author of this report analyzed post Cold War conflicts in Iraq 1991 Bosnia 1995 Kosovo 1999 Afghanistan 2001 and Iraq 2003 Because joint doctrine frequently reflects a consensus view rather than a truly integrated joint perspective the author recommends that joint doctrine and the processes by which it is derived and promulgated be overhauled The author also recommends reform for the services beyond major operations and campaigns to ensure that the United States attains its strategic objectives This revised edition includes updates and an index

The Influence of Foreign Wars on U.S. Domestic Military Policy Robert W. Tomlinson, 2024-04-08 How do military organizations learn This book covers an important instance of military learning in which the United States military systematically examined the lessons of Israel s decisive victory in the 1973 Yom Kippur War and applied those lessons towards major doctrinal and equipment changes The book relies heavily on Paul Senge s model of learning organizations outlined in his seminal work *The Fifth Dimension* Using Senge s model the book examines the Departments of the Army Air Force and Navy s reactions to the Yom Kippur War and how they organizationally incorporated or ignored the lessons of the conflict within their force Using source documents including personal memoirs doctrinal publications and individual reflections the book offers a vital examination of how militaries can use foreign conflicts to make substantive and necessary organizational changes The Yom Kippur War particularly the Israeli experience in that conflict provided the American military a battle laboratory in which to develop new warfighting concepts and assess new weapons acquisitions In its conclusion the book offers a cautionary tale that suggests

learning and change do not come automatically to military organizations If they are to be successful in the future military organizations must embrace learning structures

Combined Arms Warfare in the Twentieth Century Jonathan Mallory House,2001 For centuries the world has witnessed the development and use of increasingly complex and powerful military systems and technologies In the process the art of war has truly become the art of combined arms warfare in which infantry artillery air support intelligence and other key elements are all coordinated for maximum effect Nowhere has this trend been more visible than in the history of twentieth century warfare Originally published as an essential in house study for U S Army officers during the 1980s this much revised and expanded edition remains the most complete study available on the subject Rewritten with a much wider readership in mind it both retains its enormous practical utility for military professionals and provides a valuable and appealing introduction for scholars and general readers Jonathan House author of the original work brings the story of combined arms up to the present covering among other things Desert Storm the war in Chechnya and the rise of smart weapons and related technologies He traces the evolution of tactics weapons and organization in five major militaries American British German Russian and French over 100 years of warfare Revealing both continuities and contrasts within and between these fighting forces he also provides illuminating glimpses of Israeli and Japanese contributions to combined arms doctrine Expanding his insightful analysis of the world wars and the wars in Korea and Vietnam House also offers much new material focused on the post Vietnam period Throughout he analyzes such issues as command and control problems of highly centralized organizations the development of special operations forces advances in weapons technology including ballistic and anti ballistic missile systems the trade offs involved in using heavy versus light armed forces and the enduring obstacles to effective cooperation between air and land forces His strong critique of the air superiority propaganda that came out of the Gulf War is sure to spark some heated debates Rigorously comparative House s study addresses significant questions about how nations prepare for war learn or don t learn its harsh lessons and adapt to changing times and technologies Unique in the annals of the literature on warfare it will be the standard work on this subject for a long time to come

Military Review ,2017

Interservice Rivalry and Airpower in the Vietnam War Ian Horwood,2006 This study focuses on tactical airpower in south Vietnam between 1961 1968 Some of the issues examined are command and control of airpower the use of airpower at the tactical and the operational strategic level of war the role of helicopters and different service understandings of the proper role of airpower in a counterinsurgency

Defending Air Bases in an Age of Insurgency Shannon W. Caudill,Andrea D. Tullos,Erik K. Rundquist,2014

Airpower Journal ,1994

The History of North American Small Gas Turbine Aircraft Engines Richard A. Leyes,William A. Fleming,1999 This landmark joint publication between the National Air and Space Museum and the American Institute of Aeronautics and Astronautics chronicles the evolution of the small gas turbine engine through its comprehensive study of a major aerospace industry Drawing on in depth interviews with pioneers current project engineers and company managers engineering papers

published by the manufacturers and the tremendous document and artifact collections at the National Air and Space Museum the book captures and memorializes small engine development from its earliest stage Leyes and Fleming leap back nearly 50 years for a first look at small gas turbine engine development and the seven major corporations that dared to produce market and distribute the products that contributed to major improvements and uses of a wide spectrum of aircraft In non technical language the book illustrates the broad reaching influence of small turbines from commercial and executive aircraft to helicopters and missiles deployed in recent military engagements Detailed corporate histories and photographs paint a clear historical picture of turbine development up to the present See for yourself why *The History of North American Small Gas Turbine Aircraft Engines* is the most definitive reference book in its field The publication of *The History of North American Small Gas Turbine Aircraft Engines* represents an important milestone for the National Air and Space Museum NASM and the American Institute of Aeronautics and Astronautics AIAA For the first time there is an authoritative study of small gas turbine engines arguably one of the most significant spheres of aeronautical technology in the second half o

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