



# The Budget Puzzle

Understanding  
Federal  
Spending

John F. Cogan  
Timothy J. Muris  
Allen Schick

# The Budget Puzzle Understanding Federal Spending

**Allen Schick**

## **The Budget Puzzle Understanding Federal Spending:**

**The Budget Puzzle** John Cogan, Timothy Muris, Allen Schick, 1994-05-01 In the United States the size and composition of the federal budget is arguably the most important single issue of the 1990s yet most debates and commentaries on the subject are largely uninformed. Virtually no one whether government official member of Congress journalist or taxpayer seems to understand how the budget is put together and what it means. This is hardly surprising since the budget has become extraordinarily complicated. The structure of the budget reform act of 1911 has been maintained with the changes of additional reforms 1974 1986 and 1990 piled on top of it while virtually nothing has been discarded. Most people are distressed at the enormous size of the federal deficit and perplexed because highly touted plans and agreements to bring the deficit down result in an even higher deficit. Why does this happen? Why is there a growing deficit amid cries of underfunding? Why is there general agreement on a format that has proved so misleading? This book comprises a series of essays about the federal budget how and why it has grown so large why most deficit reduction measures are either shams or predestined to fail and why understanding budget issues is so difficult. The authors offer a new perspective a microbudgeting approach which requires examining in detail how the federal government makes its budget decisions. Macrobudgeting which is concerned with totals rather than parts has prevailed for more than a generation in both Democratic and Republican administrations. The deficit reduction drives of the 1980s for example failed because the parts added up to more than the targeted totals. By contrast microbudgeting breaks the budget down into its basic elements carefully reviews the assumptions underlying each program or account and critically examines the methods by which savings are computed. Using this approach the authors demonstrate that it is possible to understand the budget process and to make informed decisions on issues of public policy. Individual essays focus on such topics as the changing Congressional budget processes that have been critically important in contributing to the federal budget deficits that have persisted since World War II the origins uses and abuses of budget baselines and the myth of the budget reductions of the Reagan presidency.

*The Federal Budget* Allen Schick, 2008-05-31 The federal budget impacts American policies both at home and abroad and recent concern over the exploding budgetary deficit has experts calling our nation's policies unsustainable and system dooming. As the deficit continues to grow will America be fully able to fund its priorities such as an effective military and looking after its aging population? In this third edition of his classic book *The Federal Budget* Allen Schick examines how surpluses projected during the final years of the Clinton presidency turned into oversized deficits under George W. Bush. In his detailed analysis of the politics and practices surrounding the federal budget Schick addresses issues such as the collapse of the congressional budgetary process and the threat posed by the termination of discretionary spending caps. This edition updates and expands his assessment of the long term budgetary outlook and it concludes with a look at how the nation's deficit will affect America now and in the future. A clear explanation of the federal budget Allen Schick has captured the politics of federal budgeting.

from the original lofty goals to the stark realities of today Pete V Domenici U S Senate **The Public Budgeting and Finance Primer** Jay Eungha Ryu,2015-01-28 This primer succinctly summarises key theoretical concepts in fiscal choice for both practitioners and scholars The author contends that fiscal choice is ultimately a choice of both politics and economics The book first introduces budget institutions and processes at various levels of government which restrict budget decision makers discretion It also explains budget decision makers efforts to make rational resource allocations It then shows how and why such efforts are stymied by the decision makers capacity and institutional settings The book s unique benefit is its emphasis on all the essential topics with short module type chapters which can be read in any order **The Federal Budget** Allen Schick,2004-05-13 The U S government takes in and spends almost 2 trillion annually and setting the budget that guides federal spending is an enormously complex undertaking The federal budget entails the active participation of the president key advisers and many members of Congress the efforts of thousands of staff in the executive and legislative branches and the attention of numerous interest groups It consists of thousands of big and small decisions complicated rules and procedures and debate over the composition and amount of public revenue and spending With so much at stake it is not surprising that budgeting is often a difficult conflict laden process As big as the budget is there is never enough money to satisfy all demands As the budget has grown and become more prominent in U S political and economic life the scope for conflict has expanded In some years the budget is the centerpiece of the president s agenda as well as the vehicle for enacting much of Congress s legislative output This revised and significantly expanded edition of *The Federal Budget* concerns the politics and processes of federal budgeting and the policies that emerge from them It describes how budgeting works at each stage of executive and legislative action from preparation of the president s budget through the appropriation and expenditure of funds and assesses the impact of budget rules on policy decisions It explains how the budget was transformed from deficit to surplus over the past five years and discusses various proposals to change the rules It analyzes the changes in the appropriations process friction between the president and Congress and the reliance on omnibus legislation to resolve budget impasses In addition to vital statistics and extracts from important documents the book also features case studies that dramatize contemporary budgetary politics providing readers with a you are there appreciation of how budgeting decisions are made in Washington *Federal Budget Process Reform* United States. Congress. House. Committee on Government Reform and Oversight. Subcommittee on Government Management, Information, and Technology,1997 *The Struggle to Limit Government* John Samples,2010-04-21 In 1980 Ronald Reagan said It is time to check and reverse the growth of government which shows signs of having grown beyond the consent of the governed This book surveys the highlights and low points of the nearly 30 year struggle to limit American government set against the big government world of the New Deal and the Great Society *To Consider Budget Process Reform* United States. Congress. Senate. Committee on the Budget,1999 **Congressional Budget Process** United States. Congress. House. Committee on

Rules. Subcommittee on Legislative and Budget Process,1995      **The New Politics of the Budgetary Process** Aaron B. Wildavsky,Naomi Caiden,2004 Foreword p xi Preface to the Fifth Edition p xix Preface to the First Edition p xxvii Biographical Note p xxxiii Chapter 1 Budgeting as Conflicting Promises p 1 Budgets Are Conflicting Commitments p 7 Tax Preferences p 11 Appropriations The Power of Congress and Power Within Congress p 13 The President Is Both Rival and Partner of Congress p 16 Conflicting Promises The Multiple Meanings of Budgetary Control p 19 Chapter 2 Budgets as Struggles for Power A Historical Perspective p 25 Colonial Origins p 26 Turning Points Civil War through World War I p 30 The Executive Budget Movement p 33 Dislocation and Continuity Depression and War p 40 Chapter 3 The Dance of the Dollars Classical Budgeting p 42 Calculations p 44 Complexity p 44 Aids to Calculation p 45 Incremental Budgeting p 46 Roles and Perspectives p 50 The Agency p 50 The Bureau of the Budget p 54 The Appropriations Committees p 56 Strategies p 57 Be a Good Politician p 58 Clientele p 58 Confidence p 60 Congressional Committee Hearings p 62 Strategies Designed to Capitalize on the Fragmentation of Power in National Politics p 62 Chapter 4 The Collapse of Consensus p 68 The Growth of Entitlements p 69 Economic Activism p 70 Federal Credit p 71 Priorities p 72 Impoundment p 73 The Budget Act More Checks More Balances but Not More Control p 75 Impoundment Again p 75 Congressional Budget Office p 76 Senate Budget Committee and House Budget Committee p 76 Scheduling p 76 Resolutions p 77 Reconciliation p 78 Complexity p 78 A Congressional Budget or Merely More Budgeting p 78 The Budget Process 1975 1979 Making Totals Stick p 79 Classical Budgeting Withers Without Quite Disappearing p 81 Chapter 5 The Politics of Dissensus p 83 Why Budget Decisions Became So Difficult p 84 The Focus on Totals p 84 The End of Economic Management p 85 Dominance of the Deficit p 86 Polarization of the Parties p 87 The Congressional Budget Act in the 1980s p 88 R and R Resolution and Reconciliation p 88 Deferral and Rescission Redux p 90 The Shifting Budgetary Base p 91 Continuing Omnibus Resolutions p 92 OMB in an Era of Perennial Budgeting p 93 Top Down Policy Making p 94 Continuous Budgeting p 94 Negotiating with Congress p 95 Implications for OMB p 96 Dissensus in Congress p 97 Role Reversal p 97 Rolled on the Floor p 98 Budgeting Penetrates Congress p 100 Gimmicks p 100 Chapter 6 The Politics of Balancing Budgets p 103 Gramm Rudman Hollings p 105 The Budget Enforcement Act of 1990 p 106 The Clinton Budget of 1993 p 108 The Politics of Radical Reversal 1995 p 111 Prologue Constitutional Amendment and Rescission p 112 Budgets and Counterbudgets The President's Budget and the Congressional Resolution p 113 Incrementalism in Mirror Image Appropriations p 114 Confrontation Continuing Resolutions and the Debt Limit p 115 Reconciliation and Intransigence p 118 The Balanced Budget Act of 1997 p 120 Chapter 7 Entitlements p 123 The Ought and Is of Entitlements p 124 Entitlements and Budgeting p 129 How Do Entitlements Start p 132 Why Do Entitlements Grow p 135 Maintaining Commitment Social Security p 136 Escalating Costs Medicare p 138 Expanding Eligibility Medicaid p 140 Provider Pressures End Stage Renal Disease p 142 How Have Entitlements Been Controlled p 144 Declining Need Black Lung Disease p 145 Ending an Entitlement Welfare p 146 Entitlements and Others p 148 Appropriations Head Start and WIC

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In some sort of eaten by monitors and the ceaseless chatter of quick connection, the melodic splendor and mental symphony produced by the written term frequently disappear in to the back ground, eclipsed by the relentless noise and disruptions that permeate our lives. But, situated within the pages of **The Budget Puzzle Understanding Federal Spending** a marvelous literary treasure filled with raw emotions, lies an immersive symphony waiting to be embraced. Crafted by a wonderful composer of language, this interesting masterpiece conducts readers on a psychological journey, well unraveling the concealed tunes and profound influence resonating within each carefully constructed phrase. Within the depths with this touching examination, we will discover the book is central harmonies, analyze their enthralling publishing model, and submit ourselves to the profound resonance that echoes in the depths of readers souls.

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