

Principals of Six Sigma



Six Sigma Software Development

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Six Sigma Software Development Christine B. Tayntor,2007-03-27 Even though Six Sigma programs have successfully been implemented in practice many IT departments remain skeptical of the process or are unaware of how the tools can be used to improve system development Removing the mystique surrounding this technique Six Sigma Software Development Second Edition demonstrates how Six Sigma tools and concepts c

Practical Support for Lean Six Sigma Software

Process Definition Susan K. Land,Douglas B. Smith,John W. Walz,2012-04-25 Practical Support for Lean Six Sigma Software Process Definition Using IEEE Software Engineering Standards addresses the task of meeting the specific documentation requirements in support of Lean Six Sigma This book provides a set of templates supporting the documentation required for basic software project control and management and covers the integration of these templates for their entire product development life cycle Find detailed documentation guidance in the form of organizational policy descriptions integrated set of deployable document templates artifacts required in support of assessment organizational delineation of process documentation

Six Sigma Software Development Christine B. Tayntor,2014-10-31 Since Six Sigma has had marked success in improving quality in other settings and since the quality of software remains poor it seems a natural evolution to apply the concepts and tools of Six Sigma to system development and the IT department Until now however there were no books available that applied these concepts to the system development p

Software Design for Six Sigma Basem S. El-Haik,Adnan Shaout,2011-02-16 This proposal constitutes an algorithm of design applying the design for six sigma thinking tools and philosophy to software design The algorithm will also include conceptual design frameworks mathematical derivation for Six Sigma capability upfront to enable design teams to disregard concepts that are not capable upfront learning the software development cycle and saving development costs The uniqueness of this book lies in bringing all those methodologies under the umbrella of design and provide detailed description about how these methods QFD DOE the robust method FMEA Design for X Axiomatic Design TRIZ can be utilized to help quality improvement in software development what kinds of different roles those methods play in various stages of design and how to combine those methods to form a comprehensive strategy a design algorithm to tackle any quality issues in the design stage

Six Sigma Software Quality Improvement Vic Nanda,Jeffrey Robinson,2011-03-08 Proven techniques for improving software and process quality with Six Sigma This practical in depth guide explains how to apply Six Sigma to solve common product and process improvement challenges in the software and IT industry Six Sigma Software Quality Improvement covers Define Measure Analyze Improve and Control DMAIC Lean Six Sigma Design for Six Sigma DFSS and Define Measure Analyze Design and Verify DMADV Featuring more than 20 success stories from Motorola IBM Cisco Seagate Xerox Thomson Reuters TCS EMC Infosys and Convergys the book offers first hand accounts of corporate Six Sigma programs and explains how these companies are successfully leveraging Six Sigma for software process and quality improvement The success stories reveal

how Motorola minimized business risk before changing business critical applications TCS improved fraud detection for a global bank Infosys improved software development productivity for a large multinational bank IBM reduced help desk escalations and overhead activities EMC improved development productivity Motorola realized significant cost avoidance by streamlining processes and project documentation Xerox achieved high speed product development Seagate reduced application downtime and improved availability to 99.99% Cisco successfully reinvented its Six Sigma program Convergys injected Six Sigma into the company's DNA Thomson Reuters Six Sigma program gathered significant momentum in a short time Six Sigma was successfully applied in many other projects for defect reduction cycle time reduction productivity improvement and more [Simulation-based Lean Six-Sigma and Design for Six-Sigma](#) Basem El-Haik, Raid

Al-Aomar, 2006-10-27 This is the first book to completely cover the whole body of knowledge of Six Sigma and Design for Six Sigma with Simulation Methods as outlined by the American Society for Quality Both simulation and contemporary Six Sigma methods are explained in detail with practical examples that help understanding of the key features of the design methods The systems approach to designing products and services as well as problem solving is integrated into the methods discussed

Software Engineering Research, Management and Applications Roger Lee, 2014-11-01 This edited book presents scientific results of the 12th International Conference on Software Engineering Artificial Intelligence Research Management and Applications SERA 2014 held on August 31 September 4 2014 in Kitakyushu Japan The aim of this conference was to bring together researchers and scientists businessmen and entrepreneurs teachers engineers computer users and students to discuss the numerous fields of computer science and to share their experiences and exchange new ideas and information in a meaningful way Research results about all aspects theory applications and tools of computer and information science and to discuss the practical challenges encountered along the way and the solutions adopted to solve them This publication captures 17 of the conference's most promising papers [Agile Methods. Large-Scale Development, Refactoring, Testing, and Estimation](#) Torgeir Dingsøyr, Nils Brede Moe, Roberto Tonelli, Steve Counsell, Cigdem Gencel, Kai Petersen, 2014-12-06

This book constitutes the refereed proceedings of three international workshops held in Rome Italy in conjunction with the 15th International Conference on Agile Software Development XP 2014 in May 2014 The workshops comprised Principles of Large Scale Agile Development Refactoring Testing RefTest 2014 and Estimations in the 21st Century Software Engineering EstSE21 2014 The 13 revised full papers presented were carefully reviewed and selected from 28 submissions In addition an introduction and a keynote paper are included

Innovations and Advances in Computer Sciences and Engineering Tarek Sobh, 2010-03-10 Innovations and Advances in Computer Sciences and Engineering includes a set of rigorously reviewed world class manuscripts addressing and detailing state of the art research projects in the areas of Computer Science Software Engineering Computer Engineering and Systems Engineering and Sciences Innovations and Advances in Computer Sciences and Engineering includes selected papers from the conference proceedings of the International

Conference on Systems Computing Sciences and Software Engineering SCSS 2008 which was part of the International Joint Conferences on Computer Information and Systems Sciences and Engineering CISSE 2008 MANAGEMENT, THIRD EDITION SATYA RAJU, R., PARTHASARATHY, A., 2018-07-25 This comprehensive text providing clear insight into the principles and practices of management with real life examples and cases now in its third edition updates and revise chapters in lights of recent advances in the area. It discusses whole gamut of management beginning from its introduction evolution communication to the latest powerful and necessary tools such as QMS and Six Sigma which are used to drive quality improvement in a company. **KEY FEATURES** Case studies at the end of each chapter with related thought provoking discussion questions Clearly labelled self explanatory diagrams and tables to support concept Review Questions Chapter Summary Glossary and List of Abbreviations **WHAT IS NEW TO THIS EDITION** Introduces strategies and issues of Corporate Respect and Corporate Social Responsibilities Incorporates a new chapter on Six Sigma and revised chapters on Management and Society TQM and QMS Includes several new case studies to give hands on experience and professional orientation to the students. **TARGET AUDIENCE** BBA MBA B Com M Com *Automotive, Mechanical and Electrical Engineering* Lin Liu, 2017-06-26 The 2016 International Conference on Automotive Engineering Mechanical and Electrical Engineering AEMEE 2016 was held December 9-11 2016 in Hong Kong China. AEMEE 2016 was a platform for presenting excellent results and new challenges facing the fields of automotive mechanical and electrical engineering. Automotive Mechanical and Electrical Engineering brings together a wide range of contributions from industry and governmental experts and academics experienced in engineering design and research. Papers have been categorized under the following headings: Automotive Engineering and Rail Transit Engineering, Mechanical Manufacturing, Process Engineering, Network Communications and Applied Information Technologies, Technologies in Energy and Power, Cell Engines, Generators, Electric Vehicles, System Test and Diagnosis, Monitoring and Identification, Video and Image Processing, Applied and Computational Mathematics, Methods, Algorithms and Optimization, Technologies in Electrical and Electronic Control and Automation, Industrial Production, Manufacturing Management and Logistics. **Applying Design for Six Sigma to Software and Hardware Systems** Eric Maass, Patricia D. McNair, 2009-08-19 The Practical Example Rich Guide to Building Better Systems Software and Hardware with DFSS Design for Six Sigma DFSS offers engineers powerful opportunities to develop more successful systems software, hardware and processes. In *Applying Design for Six Sigma to Software and Hardware Systems* two leading experts offer a realistic step by step process for succeeding with DFSS. Their clear start to finish roadmap is designed for successfully developing complex high technology products and systems that require both software and hardware development. Drawing on their unsurpassed experience leading Six Sigma at Motorola the authors cover the entire project lifecycle from business case through scheduling customer driven requirements gathering through execution. They provide real world examples for applying their techniques to software alone, hardware alone and systems composed of both

Product developers will find proven job aids and specific guidance about what teams and team members need to do at every stage. Using this book's integrated systems approach, marketers, software professionals and hardware developers can converge all their efforts on what really matters: addressing the customer's true needs. Learn how to ensure that your entire team shares a solid understanding of customer needs. Define measurable critical parameters that reflect customer requirements. Thoroughly assess business case risk and opportunity in the context of product roadmaps and portfolios. Prioritize development decisions and scheduling in the face of resource constraints. Flow critical parameters down to quantifiable, verifiable requirements for every sub process, subsystem and component. Use predictive engineering and advanced optimization to build products that robustly handle variations in manufacturing and usage. Verify system capabilities and reliability based on pilots or early production samples. Master new statistical techniques for ensuring that supply chains deliver on time with minimal inventory. Choose the right DFSS tools using the authors' step by step flowchart. If you're an engineer involved in developing any new technology solution, this book will help you reflect the real Voice of the Customer, achieve better results faster and eliminate fingerpointing.

About the Web Site The accompanying Web site, sigmaexperts.com/dfss, provides an interactive DFSS flowchart, templates, exercises, examples and tools.

CMMI and Six Sigma Jeannine M. Siviy, M. Lynn Penn, Robert W. Stoddard, 2007-12-18

In this book I have found answers to key questions and misconceptions about the relationship between Six Sigma and the Capability Maturity Model Integration (CMMI). Among my key takeaways is that the relationship between Six Sigma and CMMI exemplifies one of the principles of S4 IEE CMMI: provides process infrastructure that is needed to support a successful Six Sigma strategy.

Forrest W. Breyfogle III, CEO, Smarter Solutions Inc.

Finally, a book that bridges the software and hardware process tool set. To date there have been hardware and software engineers who for one reason or another have not communicated their process methods. And so myths formed that convinced the hardware community that CMMI was only for software and likewise convinced the software community that Six Sigma was only for hardware. It is both refreshing and thought provoking to dispel these myths.

Jack Ferguson, Manager, SEI Appraisal Program, Software Engineering Institute.

CMMI and Six Sigma represent two of the best known process improvement initiatives. Both are designed to enhance work quality and thereby produce business advantages for an organization. It's a misconception that the two are in competition and cannot be implemented simultaneously.

Practitioners originally trained in either CMMI or Six Sigma are now finding that the two initiatives work remarkably well together in the pursuit of their common goal.

CMMI and Six Sigma Partners in Process Improvement focuses on the synergistic rather than competitive implementation of CMMI and Six Sigma with synergy translating to faster, better, cheaper achievement of mission success.

Topics range from formation of the value proposition to specific implementation tactics. The authors illustrate how not taking advantage of what both initiatives have to offer puts an organization at risk of sinking time, energy and money into inventing a solution that already exists. Along the way they debunk a few myths about Six Sigma.

applications in software While the authors concentrate on the interoperability of Six Sigma and CMMI they also recognize that organizations rarely implement only these two initiatives Accordingly the discussion turns to the emerging realm of multimodel process improvement and strategies and tactics that transcend models to help organizations effectively knit together a single unified internal process standard Whether you work in the defense industry for a commercial organization or for a government agency wherever quality and efficiency matter you ll find this book to be a valuable resource for bridging process issues across domains and building an improvement strategy that succeeds

Software Engineering Best

Practices Capers Jones,2009-11-05 Proven techniques for software engineering success This in depth volume examines software engineering topics that are not covered elsewhere the question of why software engineering has developed more than 2 500 programming languages problems with traditional definitions of software quality and problems with common metrics lines of code and cost per defect that violate standard economic assumptions The book notes that a majority of new projects are actually replacements for legacy applications illustrating that data mining for lost requirements should be a standard practice Difficult social engineering issues are also covered such as how to minimize harm from layoffs and downsizing Software Engineering Best Practices explains how to effectively plan size schedule and manage software projects of all types using solid engineering procedures It details proven methods from initial requirements through 20 years of maintenance Portions of the book have been extensively reviewed by key engineers from top companies including IBM Microsoft Unisys and Sony Manage Agile hierarchical matrix and virtual software development teams Optimize software quality using JAD OFD TSP static analysis inspections and other methods with proven success records Use high speed functional metrics to assess productivity and quality levels Plan optimal organization from small teams through more than 1 000 personnel

Software Engineering Shari Lawrence Pfleeger,Joanne M. Atlee,2006 This introduction to software engineering and practice addresses both procedural and object oriented development Is thoroughly updated to reflect significant changes in software engineering including modeling and agile methods Emphasizes essential role of modeling design in software engineering Applies concepts consistently to two common examples a typical information system and a real time system Combines theory with real practical applications by providing an abundance of case studies and examples from the current literature A useful reference for software engineers

Six Sigma Statistics for Software Engineers C.

Ravindranath Pandian,2009-04-26 Software engineers get a quick and thorough grasp of the statistics fundamental to Six Sigma so they can radically improve software development the Six Sigma way The book shows how to quickly integrate Six Sigma into leading software engineering standards including CMM CMMI and TQM Using mathematical expressions only where essential the author demonstrates how to develop Six Sigma measurements better suited to software engineering It identifies core values in Six Sigma and expresses them in practical terms meaningful to software engineers This text also covers leadership and management needed to implement Six Sigma in a software development organization

Software

Development ,2006 Estimating Software Costs Capers Jones,2007-05-10 Deliver bug free software projects on schedule and within budget Get a clear complete understanding of how to estimate software costs schedules and quality using the real world information contained in this comprehensive volume Find out how to choose the correct hardware and software tools develop an appraisal strategy deploy tests and prototypes and produce accurate software cost estimates Plus you ll get full coverage of cutting edge estimating approaches using Java object oriented methods and reusable components Plan for and execute project phase and activity level cost estimations Estimate regression component integration and stress tests Compensate for inaccuracies in data collection calculation and analysis Assess software deliverables and data complexity Test design principles and operational characteristics using software prototyping Handle configuration change research quality control and documentation costs Capers Jones work offers a unique contribution to the understanding of the economics of software production It provides deep insights into why our advances in computing are not matched with corresponding improvements in the software that drives it This book is absolutely required reading for an understanding of the limitations of our technological advances Paul A Strassmann former CIO of Xerox the Department of Defense and NASA

Structured testing in practice Alfred Leithold,2008-01-16 Diploma Thesis from the year 2007 in the subject Business economics Information Management grade 2 Campus02 University of Applied Sciences Graz language English abstract The IT market has been growing dramatically in the last 15 years Software tries to solve complex problems of the real world In addition customers expectations concerning the quality of the software are rising steadily Therefore testing the software before it is delivered to a customer is a necessity While testing software completely is impossible the test department must use techniques in order to test critical parts in the software first Furthermore the test department has to provide best possible information about the quality of the software achieved through passing several tests This requirement can be met only if testing is a structured and monitored process This thesis presents the implementation of an approach which understandsstructured software testing as an integrated part of the software development life cycle The approach is based on several established models from software development quality assurance and software testing These models are discussed together with different commercial in house and Open Source tools used for the implementation of the approach A framework is described for automated test execution test results processing archiving of test data and web based test data management An example is given where this framework has been introduced to a software company Based on a specific quality approach the measurable quality improvement of the test process due to the introduction of the framework is presented

The Toyota Way to Continuous Improvement: Linking Strategy and Operational Excellence to Achieve Superior Performance Jeffrey K. Liker,James K. Franz,2011-04-15 Building upon the international bestselling Toyota Way series of books by Jeffrey Liker The Toyota Way to Continuous Improvement looks critically at lean deployments and identifies the root causes of why most of them fail The book is organized into three major sections outlining Why it is

critical to go beyond implementing lean tools and instead build a culture of continuous improvement that connects operational excellence to business strategy Case studies from seven unique industries written from the perspective of the sensei teacher who led the lean transformation Lessons about transforming your own vision of an ideal organization into reality Section One Using the Plan Do Check Adjust PDCA methodology Liker and Franz contrast true PDCA thinking to that of the popular superficial approach of copying lean solutions They describe the importance of developing people and show how the Toyota Way principles support and drive continuous improvement Explaining how lean systems and processes start with a purpose that provides a true north direction for all activities they wrap up this section by examining the glaring differences between building a system of people processes and problem solving that is truly lean versus that of simply trying to lean out a process Section Two This section brings together seven case studies as told by the sensei who led the transformation efforts The companies range from traditional manufacturers overhaul and maintenance of submarines nuclear fuel rod production health care providers pathology labs and product development Each of these industries is different but the approaches used were remarkably similar Section Three Beginning with a composite story describing a company in its early days of lean implementation this section describes what went right and wrong during the initial implementation efforts The authors bring to light some of the difficulties the sensei faces such as bureaucracies closed minded mechanical thinking and the challenges of developing lean coaches who can facilitate real change They address the question Which is better slow and deep organic deployment or fast and broad mechanistic deployment The answer may surprise you The book ends with a discussion on how to make continuous improvement a way of life at your company and the role of leadership in any lean transformation The Toyota Way to Continuous Improvement is required reading for anyone seeking to transcend his or her tools based approach and truly embrace a culture of continuous improvement

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