

# Strategic Decision Making Process

*Risely*



Define the  
problem or  
opportunity



Gather and  
analyze  
data



Generate  
and evaluate  
options



Choose  
the best  
option



Implement  
and monitor  
the decision



# Strategic Decisions

**Simon Haslam, Ben Shenoy**



## **Strategic Decisions:**

**Strategic Decisions** Vassilis Papadakis, Patrick Barwise, 2012-12-06 Over the past ten years there has been growing interest in the process of strategic decision making among both managers and researchers Strategic decisions are important for five main reasons They are large scale risky and hard to reverse they are a bridge between deliberate and emerging strategies they can be a major source of organizational learning they play an important part in the development of individual managers and they cut across functions and academic disciplines Strategic Decisions summarizes the current state of the art in research on strategic decision making with chapters prepared by leading strategy researchers The editors also present implications for current application and proposed directions for future research

**Strategic Decision Making** Simon Haslam, Ben Shenoy, 2018-01-03 Making strategic decisions is a fundamental skill for leaders and managers However in a business environment that is in a constant state of change making strategic decisions has never been more difficult Strategic Decision Making addresses this challenge by providing a framework that can be used to make sound decisions in an uncertain world Structured around the core concepts of framing experimenting and scaling this book will ensure that efforts are focused where the need is greatest that interventions are tested evaluated and revised if necessary and that successful initiatives are effectively rolled out across the business Packed with real world examples and backed up by academic research Strategic Decision Making will allow today's leaders and the leaders of tomorrow to make successful and defensible business choices It shows how to avoid decision making bias overcome organizational inertia manage the difficulties of rigid organizational structures and avoid being side tracked by outdated or irrelevant experience Essential reading for business practitioners and management students alike this comprehensive guide provides a robust approach to achieving strategic success

**Top Decisions** David John Hickson, University of Bradford. Management Centre, 1986 Based on studies carried out at the Bradford Management Centre in Britain 1970 1984

*Strategic Decisions* Marcel Planellas, Anna Muni, 2019-09-19 In Strategic Decisions Planellas and Muni provide an invaluable tool for anyone facing the challenge of taking strategic decisions Using their circle of strategic decisions framework they guide readers smoothly through the decision making process Following this they present thirty of the most widely used strategic models including Porter's Five Forces Ansoff's Matrix Blue Ocean Strategy Open Innovation and the 8 Step Change Model For each model they demonstrate the content context and application using clear and eye catching graphics This is a must have book for all M B A students and business managers

**Strategic Decisions and Weak Signals** Humbert Lesca, Nicolas Lesca, 2014-05-09 An increasing number of business executives managers and political leaders are using the concept of weak signals nowadays There are also an increasing number of people trying to find out exactly what this concept means as well as when and how to use it Such questions arise particularly when it comes down to making strategic decisions To help with these questions this book defines the concept of the weak signal and then demonstrates how it would be useful in relation to strategic decisions and more

precisely in relation to three moments of the strategic decision i.e The trigger of the strategic decision what is the trigger why and when The development of the strategic decision The implementation of the strategic decision

**Enabling Strategic Decision-Making in Organizations through Dataplex** Siva Ganapathy, Subramanian Manoharan, Rajalakshmi Subramaniam, Sanjay Mohapatra, 2023-01-23 Enabling Strategic Decision Making in Organizations through Dataplex breaks down the role of data in strategic decision making examining the organizational benefits but also utilising real world examples of limitations and challenges and how these can be overcome *Strategic Decision-Making. A Practical Example Based on "Tesla"* Lukas Wagner, 2018-11-29 Essay from the year 2017 in the subject Business economics Business Management Corporate Governance grade 1.0 Tongji University language English abstract Decision making is a fundamental skill for any successful executive But decisions at strategic level are hard to make They require large amounts of resources and commitments which may be irreversible They involve long term consequences that are hard to predict And they require considering multiple often conflicting strategic objectives which are difficult to balance particularly in the presence of risk and uncertainty Research and thinking about modern business strategy emerged as a field of study and practice in the 1960s Prior to that time the words strategy and competition rarely appeared in the most prominent management literature When influential academics in the USA started to think fundamentally about strategic decision making in the 1980s and 90s they made the assumption that everything works in a competitive working free market and developed thereof generic strategy tools that are supposed to work everywhere However Elmes the guest speaker argues that they are not well founded since strategies need to be developed in the respective context of an industry or market This position will be explained in more detail during this essay Especially the determinant of market efficiency meaning how competitive a market is strongly influences the development of strategic decisions There are many industries where government involvement or asymmetric competition need to be considered to make strategic decisions whereby generic strategy tools tend to be ineffective Therefore the key questions for this essay will be firstly what are the traditional concepts of strategy and how have they involved secondly what actually makes a strategy successful and lastly how does it apply in practice

**Strategic Decision-making** Chris Gore, Kate Murray, Bill Richardson, 1992 A study of effective decision making in business at the strategic level It emphasizes how to improve decision making and provides a framework for analysis of techniques appropriate to particular organizations and circumstances Case study material is provided at the end of each chapter

**Strategic Decision Making - A Case Study Review** Andreas Keller, 2011-09-12 Studienarbeit aus dem Jahr 2003 im Fachbereich BWL Offline Marketing und Online Marketing Note 1.8 University of Strathclyde Sprache Deutsch Abstract This paper describes the potential benefit of decision analysis a process helping decision makers to gain a deeper understanding of their complex issues they face Especially in the world of corporate business many decisions are complicated and need to consider a wide range of criteria and issues Multiple Attribute Value Analysis MAVA addresses the issues of problem

structuring as a useful support for decision making in practice and for this purpose I will use V I S A1 software to document and structure the decision making process This paper is divided into three chapters tasks Chapter 1 Reports on an investigation into ADMECO s strategic decision making process Chapter 2 Reflections on the use of Multiple Attribute Value Theory MAVT Chapter 3 A descriptive analysis of a case study Giving up the smoke A major institution investigates alternatives to being sited in the city

**Make Better Strategic Decisions** Jeremy N. White, 2023-12-15 Every day we hear of serious errors of judgement that result in organisational disaster Why do seemingly successful businesses NGOs or even political parties fall prey to irrevocable governance breakdowns or worse still criminal malpractice By prompting readers to think deeply about strategic decision making human behaviour and cognitive biases this book offers a disciplined objective and thoughtful approach to making better decisions Every strategic problem is fundamentally a journey into the unknown which involves a unique combination of duration scale external and internal dynamics and personal motivations Rarely is a strategic decision solved by saying If a situation is A then the solution is B The book explores how to develop a strong foundation for problem resolving rather than simplistic problem solving by strengthening competence so that decisions are made wisely The case of Carillion plc the second largest construction group in the United Kingdom that went bankrupt in January 2018 is used to explore how a large and profitable company collapsed so dramatically when it was run by an experienced board and advised by three of the Big Four accounting firms Professor Jeremy N White presents a clear strategic toolkit for better strategic decision making This book will appeal to senior managers who are interested in techniques for making better strategic decisions The lessons from the failure of Carillion plc are applicable to corporate leaders in addition to politicians and those who run not for profit organisations

**Leadership and Politics** Bryan D. Jones, 1989 In twelve essays influential scholars in political science explore the meaning of political leadership from the kaleidoscopic perspectives of the leaders institutions goals procedures problems and traditions involved The approaches as varied as the subject itself coalesce around the central question of how leaders interact with transform or are controlled by the organizations they lead

*The Essence of Strategic Decision Making* Charles R. Schwenk, 1988 **Management** Arthur G. Bedeian, 1993

Grand Strategy: Oct. 1944-Aug. 1945, by J. Ehrman Norman Henry Gibbs, 1956 Strategic Decision Making Niels G. Noorderhaven, 1995 This work adopts a theoretical approach and focuses on strategic decision making as a process It describes decision making as an activity performed by rational and biased individuals and places an emphasis upon group dynamics and the organizational context

*Smart Decisions* Thomas N. Martin, 2016-04-29 Today s world is complex and getting more so each day Huge multinational corporations international crisis and fast breaking events require most people to make decisions on a daily basis without the tools to understand the long term impact that today s decision might create Because most people have never really been trained in how to make important complex decisions most people rely on experience and gut reaction which is okay for many decisions but not okay for decision that will have meaningful impact on

organizations and individual Decision makers need to develop the art and science of strategic decision making Here Professor Thomas Martin explains the need for decision makers to modify their thinking about how they deal with acquiring and analyzing information in each of the decision making process steps This approach requiring thinking modification will lengthen the process make it more complex and to some more arduous but the comprehensiveness of the new thinking approach should lead to improved and more effective decision making In this book Dr Martin presents a thinking modification framework that asserts that in the decision making process there are three situational states a current state future state and a transitional state that one must deliberate in finding a solution For each of these situational states Martin develops an identical five step process to determine the best decision to make The steps of this process include Change Needing Situational Analysis Challenge Framing Causal Analysis Generating Solution Ideas Choosing a Solution Set Implementation and Aftermath Planning This book will appeal to decision makers leaders and students of management who want a specific framework that details the process behind making strategic well informed decisions     *Uncertainty and Strategic Decision Making* Kristian J. Sund,Robert J. Galavan,Anne Sigismund Huff,2016-11-14 In this book leading researchers on Managerial and Organizational Cognition consider the foundations of individual and social cognition and their effect on strategic decision making     **Complex Strategic Choices** Steen Leleur,2012-02-06 Effective decision making requires a clear methodology particularly in complex globally relevant situations Institutions and companies in all disciplines and sectors are faced with increasingly multi faceted areas of uncertainty which cannot always be effectively handled by traditional strategies Complex Strategic Choices provides clear principles and methods which can guide and support strategic decision to face modern challenges By considering ways in which planning practices can be renewed and exploring the possibilities for acquiring awareness and tools to add value to strategic decision making Complex Strategic Choices presents a methodology which is further illustrated by a number of case studies and example applications Dr Techn Steen Leleur has adapted previously established research based on feedback and input from various conferences journals and students resulting in new material stemming from and focusing on practical application of systemic planning The outcome is a coherent and flexible approach named systemic planning The inclusion of both the theoretical and practical aspects of systemic planning makes this book a key resource for researchers and students in the field of planning and decision analysis as well as practitioners dealing with strategic analysis and decision making More broadly Complex Strategic Choices acts as guide for professionals and students involved in complex planning tasks across several fields such as business and engineering     *Manufacturing the Future* Steve Brown,2000 Underpinned by extensive research Manufacturing the Future highlights and reconfirms the importance of manufacturing strategy as part of the overall business strategy shows firms how to radically re appraise the way they are organised including the role of manufacturing personnel describes the importance of the role of senior manufacturing personnel to the business shows how to successfully apply manufacturing strategies

which feed into and form part of the overall success of the business strategy shows both why and how manufacturing firms need to move away from traditional unsuccessful approaches to become an enlightened successful outfit     **The Bradford Studies of Strategic Decision Making** Dave J. Hickson, Richard J. Butler, David C. Wilson, 2017-07-12 This title was first published in 2001 This volume brings together the 25 year output of the longest running programme of research into the making of decisions by top management It describes and explains the processes of arriving at major decisions and how they are affected by the issue under decision the form of organization and national differences and then finally success and failure in implementation The programme continues with research on routes in successfully managing implementation

## **Strategic Decisions** Book Review: Unveiling the Power of Words

In a global driven by information and connectivity, the power of words has are more evident than ever. They have the capacity to inspire, provoke, and ignite change. Such could be the essence of the book **Strategic Decisions**, a literary masterpiece that delves deep to the significance of words and their impact on our lives. Published by a renowned author, this captivating work takes readers on a transformative journey, unraveling the secrets and potential behind every word. In this review, we will explore the book is key themes, examine its writing style, and analyze its overall effect on readers.

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