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and regional programmes The evaluation concluded that UNDP regional programmes have made significant and long standing development contributions They promoted cooperation among countries in building regional and national institutions as well as addressing cross border and common challenges The regional service centres have provided useful and much appreciated technical support to country offices However in all regions the contribution to results has been affected by fragmentation of regional programmes insufficient linkages with national programmes and time frames that have not taken into account the need for long term capacity development UNDP has yet to develop an explicit holistic and strategic business model that addresses critical capacity in country offices the provision of supplementary technical support to country offices management of the regional programme support to UN coordination at the regional level and the grounding of corporate positioning in regional knowledge As a result the core recommendation of the evaluation is that the organization should develop a strategic corporate business model that covers headquarters global regional and country levels Publisher s website

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