

On the Importance of Strategic Management in Contemporary Multinational Corporations

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Abstract. Contemporary strategic management of multinational corporations (MNCs) is a new trend in the development of MNC theory and practice. As an important part of the theory and practice of contemporary multinational corporations, the strategic management of multinational corporations reflects the changes and development trends of the contemporary world's economic structure, market structure, technological structure and so on in its own generation and development. Today, with the accelerated process of global integration and the deepening of economic globalisation, the strategic management of multinational corporations has become an important factor in the competitive advantage of contemporary enterprises and in their survival and development. As a new theoretical viewpoint, it is a scientific summary of the law of enterprise development and a useful supplement to the modern enterprise theory system.

Keywords: Transnational corporations, strategic management, importance.

1. Introduction

In today's globalized business environment, the importance of the strategic management of TNCs is becoming increasingly evident. With the development of science and technology and the expansion of markets, TNCs are faced with unprecedented opportunities and challenges. In this context, effective strategic management has become a key factor for TNCs to achieve competitive advantage and sustained growth. Strategic management of MNCs involves the formulation and implementation of strategies to adapt to market demands in different countries and regions, as well as the coordination and integration of the company's resources and operations on a global scale. Through sound strategic management, MNCs are better able to seize the opportunities of globalized competition, achieve market share growth, optimise resource allocation, reduce risk, and improve organizational flexibility and adaptability. Therefore, studying and exploring the importance of strategic management in contemporary TNCs is of great significance in understanding and responding to global business challenges.

2. The importance of strategic management in contemporary TNCs

Since the 1990s, the theory of enterprise management has undergone great changes, and the strategic management of multinational corporations is one of the important contents. Since the 1990s, the world economy and international trade pattern have undergone great changes, economic globalization has been further deepened, the economic development is increasingly presenting new characteristics, the rapid development of science and technology, the enterprise organizational structure and the management mode are constantly innovated, which all make the multinational corporations face unprecedented opportunities and challenges. TNCs are facing unprecedented opportunities and challenges [1]. In order to cope with the changes of the times and adapt to the needs of global competition, TNCs must reposition their business strategies and adjust their foreign investment strategies, organizational structures and management methods. The strategic management of transnational corporations is precisely to make their enterprises adapt to the changes in the world economy and international trade and arise and develop.

Strategic Management Of Multinational Corporations

V. Mahnke, T. Pedersen



Strategic Management Of Multinational Corporations:

Strategic Management of Multinational Corporations Heidi Vernon Wortzel, Heidi Vernon, Lawrence H. Wortzel, 1985

Strategic Management in Multinational Companies Yves L. Doz, 1986 Based on extensive research in major multinational corporations this book analyses the types of strategic choices and organisational capabilities that underlie the success or explain the failure of multinationals in trading off needs for national responsiveness to market diversity and host government policies and needs for international integration into a centrally managed production system and logistic network of operations in various countries **International Strategic Management** Franklin R. Root, Kanoknart

Visudtibhan, 2023-12-31 Contains articles on aspects of strategic management in the multinational enterprise Contributions fall into four areas multinational and transnational enterprise the top management perspective the normative decision making emphasis and regency of publication no earlier than 1985 *Competitive Global Management - Principles and*

Strategies Abbass Alkhafaji, 1994-11-01 Each chapter in *Competitive Global Management Principles and Strategies* lists important objectives to be learned The latest management research explains strategies of multinational corporations A real life case study helps the reader comprehend the importance of the issues discussed The book features a current literature review drawn from recent studies and research in the major international publications further exemplifying major points

Handbook of Research on International Strategic Management Alain Verbeke, Hemant Merchant, 2012-01-01 Verbeke and Merchant have assembled a remarkable collection of brand new essays by the who's who of international business It will become a standard reference for both junior and senior scholars working in this increasingly important area _ Ravi Ramamurti Northeastern University US Leading thinkers about the multinational enterprise offer both concise syntheses and critical reflections of the state of the art on international strategic management research They in particular highlight the potential of internalization theory as a central paradigm for the field and critically examine pertinent issues such as the complex notion of distance in international business Refreshingly they do not shy away from naming flaws in recent work while offering avenues to improve the quality and impact of future research _ Klaus Meyer University of Bath UK The Handbook provides an impressive state of the art overview of the international strategic management field as an area of scholarly inquiry The great strength of the work is the thoughtfulness of the messages conveyed by the expert team of authors The implications for future international strategy research and for international management practice are profound and will influence the next generation of scholars in international strategy as well as senior level managers Corporate executives will continue to operate in a world that is far from flat and will use this volume as a reliable compass in the form of powerful conceptual frameworks to navigate uncharted territory in the global economy The Handbook presents a collection of 24 original research papers that should serve international strategy scholars and reflective MNE managers alike

Encyclopedia of International Strategic Management Christian G. Asmussen, Niron Hashai, Dana Minbaeva, 2024-02-12

This dynamic Encyclopedia presents succinct definitions explanations and compact reviews of a comprehensive range of topics in the continually evolving field of International Strategic Management ISM A diverse and international collective of eminent scholars and thought leaders leverage their research expertise to present concise reviews of the state of the art of research in ISM exploring the manifold aspects of firms global strategies **Global Strategic Management** Jędrzej George Frynas, Kamel Mellahi, 2015 Emphasising the essential techniques of business best practices this title offers thorough analysis and discussions on concepts such as environmental analysis strategy development and strategy implementation

Success Factors of Regional Strategies for Multinational Corporations Patrick Heinecke, 2011-01-15 This work examines the factors that drive the success of Multinational Corporations MNCs in their pursuit of regional strategies The author develops a comprehensive regional success factor model by which the effects of regional management autonomy and regional product and service adaptation on the regional success of MNCs as well as the interaction effects of regional orientation and inter regional distance are investigated The model is evaluated by means of the partial least squares PLS method on the basis of a survey based inquiry of the Fortune Global 500 firms with success indicator data for a period of nine years The findings highlight the importance of considering the different degrees of contextual influence in the design of regional strategies where low degrees of regional management autonomy and high levels of regional product service adaptation are found to be appropriate for MNCs to be regionally successful *Headquarters and Subsidiaries in Multinational Corporations* S.

Johnston, 2005-07-31 In the global business environment new organizational forms come and go but in today s multinational corporations the headquarters subsidiary link remains the primary channel by which the firm is managed It facilitates strategy control and coordination and smoothes the progress of inter unit product personnel factor and knowledge flows of every kind Using data from CEOs of a large sample of Australian subsidiaries of foreign firms this book brings new insights into the nature of this vital corporate relationship Managing the Contemporary Multinational Ulf Andersson, Ulf

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The Regional Multinationals Alan M. Rugman, 2005-01-06 Although many firms label themselves global very few can back this up with truly global sales and operations In *The Regional Multinationals* Alan Rugman examines first hand data from multinationals and finds that most multinationals are strongly regional with international operations in their home regions of North America the US or Asia Only a tiny proportion of the world's top 500 companies actually sell the same product and deliver the same services around the world Rugman exposes the facts behind the popular myths of doing business globally explores a variety of regional models and offers an authoritative agenda for future business strategy *The Regional Multinationals* is the essential resource for all academics and students in International Business Organization and Strategic Management as well as those with an interest in finding out how multinationals really work in practice and how future strategy must respond

Knowledge Flows, Governance and the Multinational Enterprise V. Mahnke, T. Pedersen, 2003-12-18 This book contributes to the understanding of Knowledge Governance in the Multinational Corporation Intra firm and inter firm processes of knowledge creation sharing and exploitation have attracted increasingly managerial and scholarly interest However the relation between particular knowledge processes determinants of organizational choices governance mechanisms their relevant costs and benefits and associated strategic advantages remain less well understood To address these challenges this book gives answers to the following questions What are key challenges of governing knowledge in the multinational corporation How do contingencies influence relevant trade offs How do sets of governance mechanisms respond to problems of cognition and incentives

Strategy Process Management in Multinational Companies Dirk Ulrich Gilbert, Michael Behnam, 2010 This article analyzes the underinvestigated field of strategy process management in German multinational companies MNCs Whereas the emphasis of research in the field of strategic management has traditionally been laid on the investigation of the strategy content the knowledge of the strategy process and how promising strategies can be shaped and implemented within firms still remains limited Considering these aspects this paper provides the following first we draw a distinction between different stages of the strategy process and empirically investigate tools and concepts applied by 122 firms to describe the status quo of strategic management in German MNCs Second based on our findings we highlight the major deficits in the current strategy processes of the surveyed firms Third we present some suggestions on how strategy processes should be designed in MNCs in order to have a positive impact on performance Although our study focuses solely on German MNCs we consider the results to be helpful for firms from other national backgrounds

Multinational Corporate Strategy: The Foreign Business Selection Decision Gary Hamel And Vern Terpstra, 1980

Transnational Corporations and Business Strategy

Donald J. Lecraw, Allen J. Morrison, 1993 **Handbook of International Business** Ingo Walter, Tracy Murray, 1982
Multinational Strategic Planning Derek F. Channon, Michael Jalland, 2016-01-03 *Strategic International Management* Dirk Morschett, Hanna Schramm-Klein, Joachim Zentes, Benjamin Bader, 2025-05-24 A compact overview of the key concepts and main developments in International Management Strategy concepts models and theories of Multinational Corporations and their practical implementation are the core of this book The authors explore the unique aspects of international value chain activities and business functions offering a deep understanding of how areas like Production the rest of them have been revised Despite these updates the proven core concept of the book remains unchanged From the fourth edition Benjamin Bader joins the author team **Managing the Global Network Corporation** Bruce McKern, 2003-04-24 As barriers to international trade and investment have fallen worldwide multinational enterprises have become the leading engines of economic integration and growth deploying global strategies to expand their reach To implement such strategies in an increasingly complex environment corporations are adopting network forms of organization This b

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