

... order to pick up nine-tenths of the cases, we must have to adopt such a low cut-off that we are liable to misdiagnose a lot of normal individuals as neurotics. The same situation occurs in many other selectors hope to reduce the number of failures, they do so only at the cost of accepting a large number of potentially successful students (cf. Figure 1). It should be noted that all the above criticisms of the validity of our test or procedure are in the range. In practice, however, tests often do work with criteria, so that they work better, it would be ratios and cut-off points than at others. We can check the value of the test, it does not differ from some form of non-parametric statistics that we are checking the value of the test, it does not differ from that this value depends greatly on the age, sex, and university courses, although their correlations with success at different levels are low. For interest in science is likely to be negatively correlated with interest in Arts, and to correlate more strongly with science than with Arts grades. Whereas achievements in the two types of course, and aptitude tests for such courses, are all likely to show substantial positive correlations. Again, then, we might expect the clinical interviewer or projective tester, who can judge complex patterns of personality characteristics, to be at an advantage over the psychometric with his limited battery of objective predictors. However, this is offset, as we have seen, by the rarity of particular patterns and, of course, by the distortions arising from his 'built-in' personality biases, stereotypes and halo.

**Sequential and adaptive treatments.** Cronbach and Gleser too are responsible for demonstrating that the worth of tests or other procedures depends on the way their results are applied. In general the traditional irreversible or once-for-all selection is better avoided, since it is more efficient to narrow down a decision progressively or sequentially. This is already common practice in educational placement and elsewhere. Thus students take a variety of

## THE CONCEPT OF VALIDITY

making good predictions. Any additional specialized technique should therefore make contributions over and above this information and this implies that the non-overlap of the technique with previous information is as important as, or more important than, its own correlation with the criterion. Thus an intelligence test may show better correlations than Rorschach or interview judgments with vocational suitability. Yet the intelligence test may merely cover much the same ground as the level of education achieved, whereas the Rorschach or the interview may throw light on quite independent qualities and therefore be more useful, provided it is not overweighted in the prediction equation. (We have already touched on this point in connection with the Stereotype and Differential Accuracy of personality judgments.)

This is particularly likely to happen in situations involving differential prediction, i.e. distinguishing candidates suitable for one type of work from those suitable for another, or in differential diagnosis of patients. Here the value of a selection instrument resides as much in the lowness of its correlation with one outcome as in the highness of its correlation with the other: and its independence from other predictors is crucial. Thus interests tests are generally more useful than ability tests in predicting relative success at different university courses, although their correlations with good grades may be low. For interest in science is likely to be negatively correlated with interest in Arts, and to correlate more strongly with science than with Arts grades. Whereas achievements in the two types of course, and aptitude tests for such courses, are all likely to show substantial positive correlations. Again, then, we might expect the clinical interviewer or projective tester, who can judge complex patterns of personality characteristics, to be at an advantage over the psychometric with his limited battery of objective predictors. However, this is offset, as we have seen, by the rarity of particular patterns and, of course, by the distortions arising from his 'built-in' personality biases, stereotypes and halo.

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**Richard Jeanneret, Rob Silzer**



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